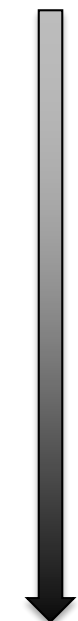


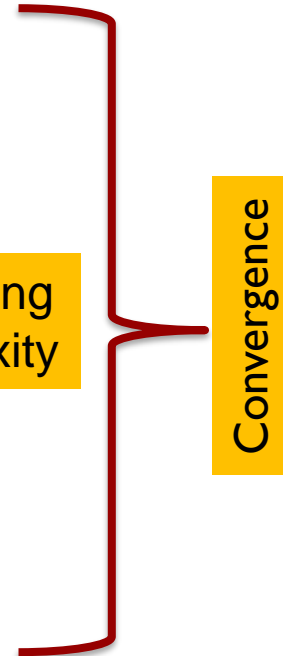


LEVERAGING *PHENOMENA** FOR *USEFUL PURPOSES***

- **PHYSICAL** (e.g. Photoelectric Effect)
- **CHEMICAL** (e.g. Catalysis)
- ◎ **GEOLOGICAL** (e.g. Groundwater)
- **BIOLOGICAL** (e.g. Bioengineering)
- ***SOCIAL-BEHAVIORAL***



Increasing complexity

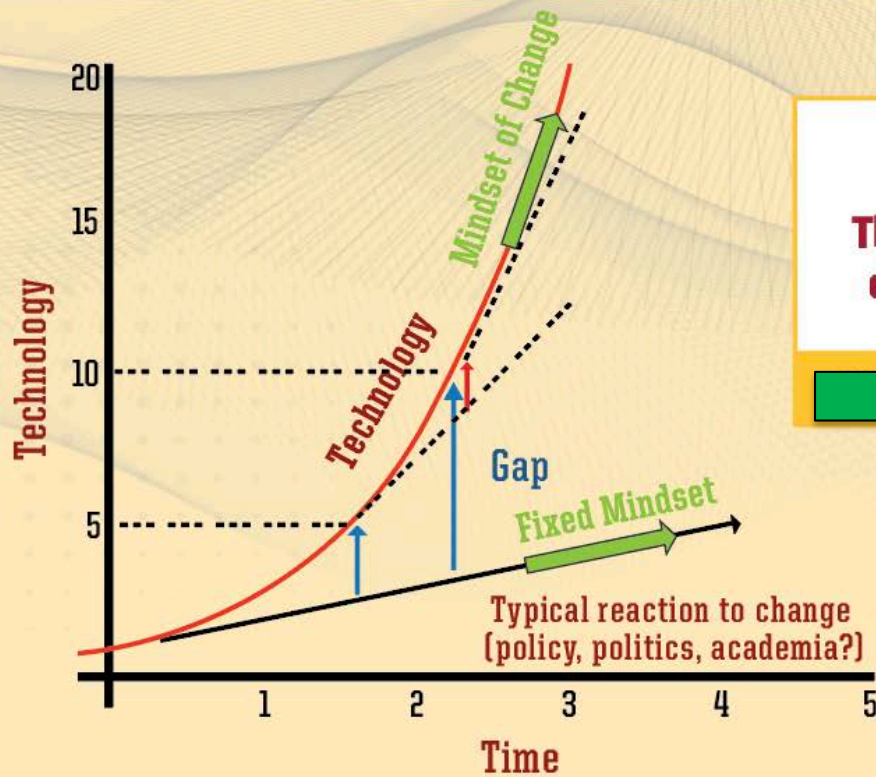


Paraphrased from
Brian Arthur (2008)

*And systems, devices and tools- and combinations thereof
** Including the *discovering of new phenomena*



Materials, Energy, Knowledge: Only the latter has the property that the more it is consumed the more is created (not my remark)



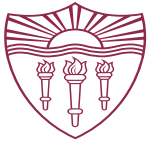
EXPONENTIAL CHANGES
There are no longer steady states
or even steady states in growth

Exponential, if the technology speed is proportional to it

$$\frac{\Delta A}{\Delta t} \approx \lambda A$$

Faster than exponential (*singularity*) if it is proportional to a higher power ($n > 1$)

$$\frac{\Delta A}{\Delta t} \approx \lambda A^n$$



ENGINEERING + X

Where X is anything!*

E.g. Media, Medicine, Entertainment, Biology, Education,...

Three pathways:

$E \Rightarrow \underline{X}$ (Engineering Empowers X)

$\underline{X} \Rightarrow E$ (X empowers Engineering)

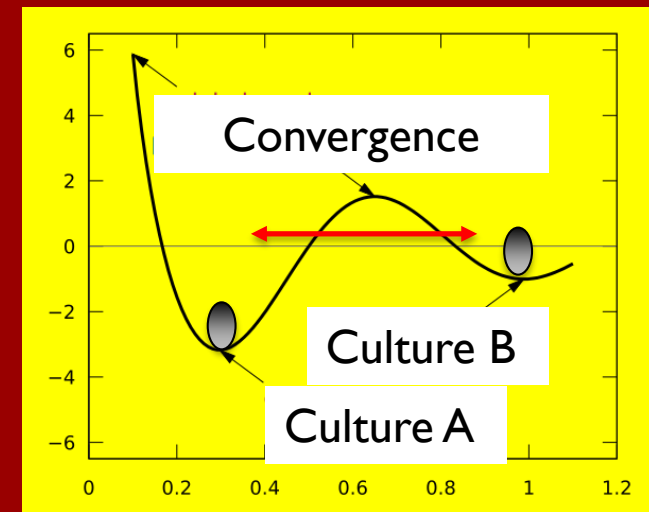
$E \cup \underline{X}$ (Engineering and X comingle)

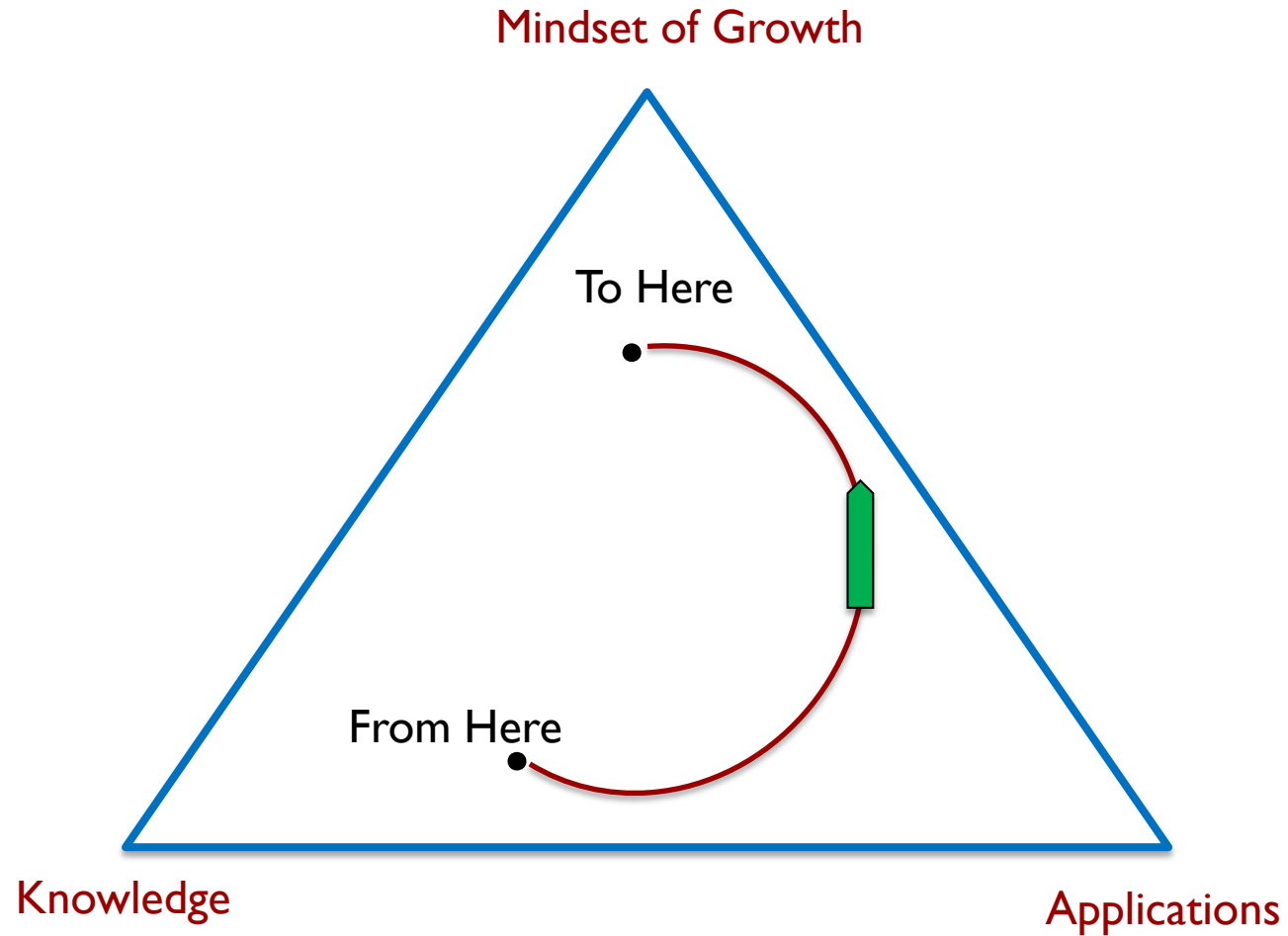
*E and X can be vectors
Increasingly human-centric

CONVERGENCE CHALLENGES

“Culture wants to be enduring and prevailing”

from Antonio Damasio’s “The strange world of things” (2018)





From Ortiz et al.



THE FIVE MINDSETS OF CHANGE TO THRIVE IN TODAY'S WORLD

And to Solve Grand Challenges

- 1 HUG THE EXPONENTIAL**
Superb Technical Skills and Knowledge to Lead the Exponentially Changing Technology
- 2 ENGINEERING +: CHANGE THE CONVERSATION ABOUT ENGINEERING**
Engineering + X where X is anything (particularly, human-centric)
Who we are, what we do and what we look like.
- 3 INNOVATION IN THE BROADEST SENSE**
Innovation and Entrepreneurship, to help create the new markets,
the new jobs and to design the new self.
- 4 THE CULTURAL MIND**
Cultural Awareness (with culture broadly interpreted), to help thrive in
today's fast changing world.
- 5 HEROIC ENGINEERING**
Awareness of the Impact of Engineering to Society
(and the importance of technology ethics).